MEMORANDUM

TO: R. Anderson Sutton
    Dean, School of Pacific and Asian Studies

FROM: Reed Dasenbrock
      Vice Chancellor for Academic Affairs

SUBJECT: One-Year Progress Report

Thank you for your very comprehensive one-year progress report. The external review clearly focused SPAS on important issues, and the work to address those issues is underway. This is exactly what external reviews are designed for, and it is good to see such a clear statement of progress over the last year and a clear identification of the important issues that remain.

You are right to key in on enrollment (both in terms of SSH and the number of declared majors) as the major challenge facing SPAS. You have a remarkable set of programs, yet students are not enrolling in these programs at the rate we would like to see. As the campus and university moves towards more tuition-responsive budgeting, this will become even more important. I do think this is one of the places your dual roles overlap, and we hope that the 3 & 2 initiatives and the work we are doing in Indonesia and elsewhere will help bring students into your programs. There are opportunities for SPAS in this environment, but there are also threats, and you will need to keep all the faculty focused on the importance of this issue in the years to come.

The other issues discussed in your progress report are important: you have a plan to address each of them, the plan looks very solid, and we look forward to the mid-cycle report which should describe solid progress on each of these issues. That report will be due August 1, 2018.

c: Program Officer Goodwin